

McKinsey & Company, Inc. Washington D.C. 1200 19th Street NW Suite 1100 Washington DC 20036 United States Telephone +1 202 662 3100 Fax +1 202 662 3175

April 22, 2020

Lt Colonel Glen Szenzenstein Homeland Security Branch New Jersey Office of Emergency Management 2 Schwarzkopf Drive Ewing Township, NJ 08628

@mckinsey.com

Subject: State of New Jersey's COVID-19 Response - Strategic and Operational Support

## Lt Colonel Szenzenstein:

In response to New Jersey Office of Emergency Management's (NJOEM) request for a proposal from McKinsey & Company, Inc. Washington D.C. (McKinsey) for Strategic and Operational Support to COVID-19 Response, we are pleased to provide the attached proposal, and in accordance with the State of New Jersey, Department of the Treasury, Division of Purchase and Property's Participating Addendum (Blanket P.O. #20- PROSV-00963) and National Cooperative Purchasing Alliance (NCPA) Master Agreement for Strategic Management Consulting Services with Region 14 Education Center, (Region 14 ESC) (Contract #11-30).

It would be our honor to serve NJOEM on this important effort. We recognize extraordinary urgency of this project for NJOEM and for the State of New Jersey, as NJOEM works in coordination with other State agencies to continue to expand healthcare delivery and public health capacity, in order to mitigate the impact of COVID-19 on lives and livelihoods of New Jersey residents and prepare the healthcare delivery and public health requirements of a staged increase in social and economic activity.

our proposal response, please do no	tions on behalf of and legally bind McKinsey. If you have any questions about the hesitate to contact me at all questions, please contact Briana Park, Contracts Manager, at @mckinsey.com.
Sincerely,	_
Sarah Tucker-Ray, Partner telephone	